



Eastman Chemical (EMN) shareholders can vote for a genuine right for EMN shareholders to call for Special Shareholder Meeting, Proposal 5

The current right EMN so-called right for 25% of EMN shares to call for a special shareholder meeting can be considered an invincible limitation rather than providing for a genuine right. More than 100 companies have had an opportunity to name one instance where the 25% figure ever resulted in a special shareholder meeting actually taking place. Not one example has ever been cited.

Companies like to adopt the 25% figure because they know a 25% requirement is a safe haven and 25% means a special shareholder meeting will never take place. Proposal 5 will give 10% of EMN shareholders an attainable right to call for a special shareholder meeting.

Notice of Exempt Solicitation

Name of Registrant: Eastman Chemical Company (EMN)

Title: Vote for a genuine right to call for Special Shareholder Meeting, Proposal 5

Meeting Date: May 7, 2026

Name of person relying on exemption: John Chevedden, EMN Shareholder since 2014

Address of persons relying on exemption: POB 2673, Redondo Beach, CA 90278

These written materials are shared pursuant to an exemption provided for in Rule 14a-2 promulgated under the Securities Exchange Act of 1934. John Chevedden does not beneficially own more than \$5 million of the class of subject securities, and this notice of exempt solicitation is therefore being provided on a voluntary basis.

This is not a solicitation of authority to vote your proxy.

Please DO NOT send me your proxy card; the shareholder is not able to vote your proxies, nor does this communication contemplate such an event.

The shareholder asks all shareholders to vote by following the procedural instructions provided in the proxy materials.