



## **The Chair of the Thermo Fisher Scientific (TMO) Governance Committee, Martin Harris, deserves to be rejected**

Dr. Martin Harris is ultimately responsible for TMO shareholders not having the ability to vote on a proposal for an independent Chairman of the Board.

TMO could be named to a 2026 Hall of Shame list of companies taking blatant advantage of a new Securities and Exchange Commission policy. TMO took advantage of the new Securities and Exchange Commission policy of giving free ride letters in as fast as 2-days to any company that submits a one-sentence excuse for not including a well-established shareholder proposal topic in its 2026 annual meeting proxy.

Such a lame one-sentence excuse would apply even if the excuse would likely be rejected had the SEC not largely abandoned its decades long oversight of company attempts to exclude shareholder proposals. The SEC November 17, 2025 abandonment was done without even abiding by a rule making procedure.

TMO made the dubious claim that a mere policy for an independent board chairman would purportedly violate state law because the TMO board would purportedly never be able to reverse such a policy once adopted.

Dr. Harris was asked to reconsider the TMO free ride letter in a March 9,

2026 letter. Dr. Harris lacked the decorum to reply.

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Notice of Exempt Solicitation

Name of Registrant: Thermo Fisher Scientific Inc. (TMO)

Title: Director Martin Harris deserves to be rejected

Meeting Date: May 20, 2026

Name of person relying on exemption: John Chevedden, TMO

Shareholder since 2020

Address of persons relying on exemption: POB 2673, Redondo Beach,  
CA 90278

These written materials are shared pursuant to an exemption provided for in Rule 14a-2 promulgated under the Securities Exchange Act of 1934. John Chevedden does not beneficially own more than \$5 million of the class of subject securities, and this notice of exempt solicitation is therefore being provided on a voluntary basis.

This is not a solicitation of authority to vote your proxy.

Please DO NOT send me your proxy card; the shareholder is not able to vote your proxies, nor does this communication contemplate such an event.

The shareholder asks all shareholders to vote by following the procedural instructions provided in the proxy materials.-----

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Notice of Exempt Solicitation

Name of Registrant: Fidelity National Financial, Inc. (FNF)

Title: Director Peter Shea deserves to be rejected

Meeting Date: June 10, 2026

Name of person relying on exemption: John Chevedden, FNF

Shareholder since 2021

Address of persons relying on exemption: POB 2673, Redondo Beach,  
CA 90278

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